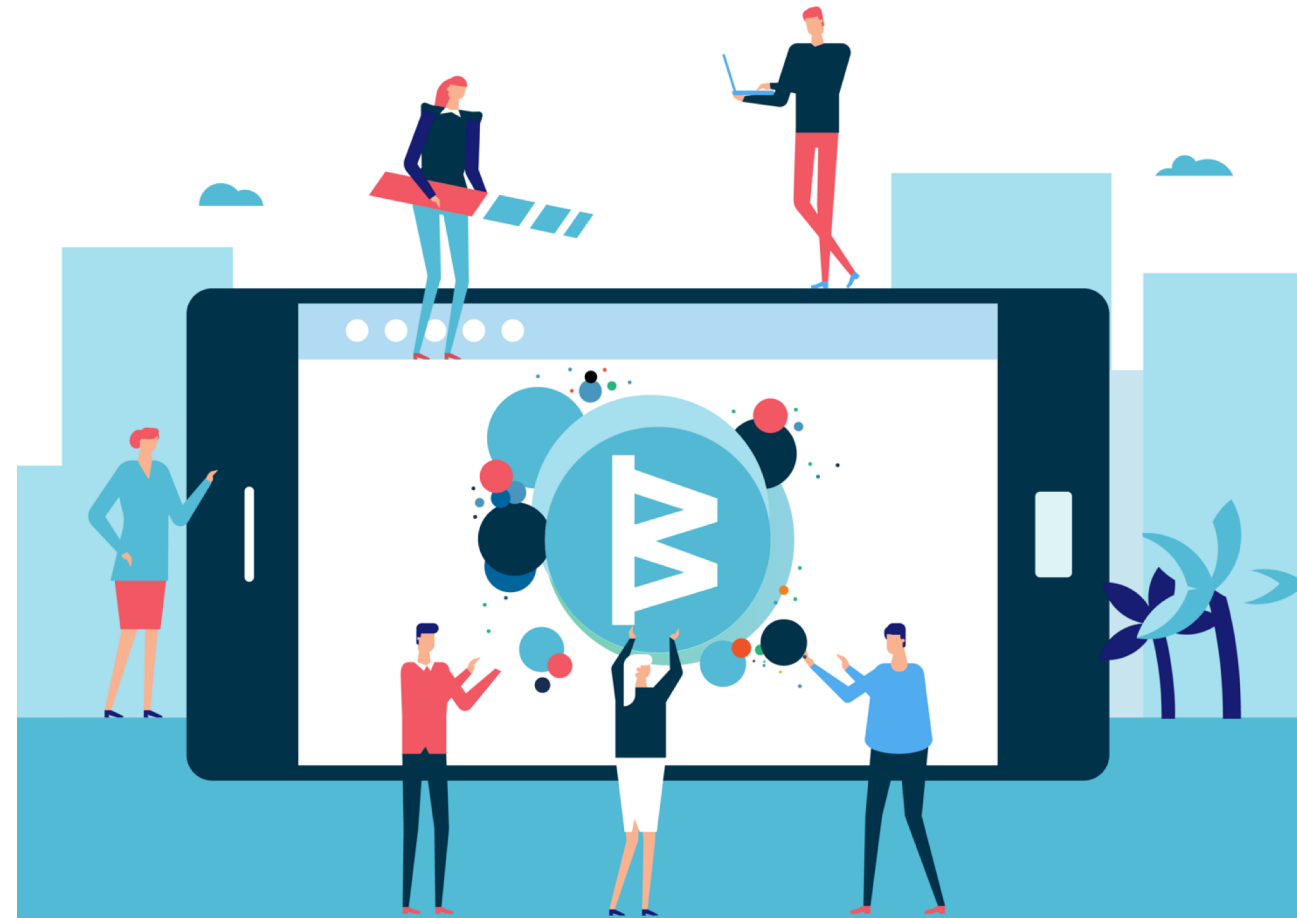


Welcome WorkBoard Community!



Recent & Upcoming WorkBoard Features

February 2020



Sameera Moinpour
Managing Director,
Strategic Accounts and
Professional Services

1

News, events and resources

2

Recent features

3

Coming in the next 90 days



We just raised a **\$30m Series C** led by **Andreessen Horowitz**

ANDREESSEN
HOROWITZ

GGVCAPITAL

M12

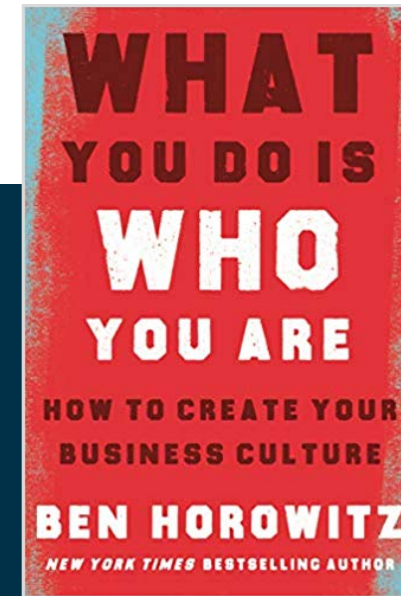
MICROSOFT'S VENTURE FUND

workday®  VENTURES

You might find these interesting ...



Investing in WorkBoard
By David Ulevitch,
Andreessen Horowitz



What You Do is Who You Are
By Ben Horowitz,
Andreessen Horowitz

Welcome our new Chief Customer Officer



Dave Ginsburg

Chief Customer Officer

Dave Ginsburg leads all our customer services, success and enablement functions.

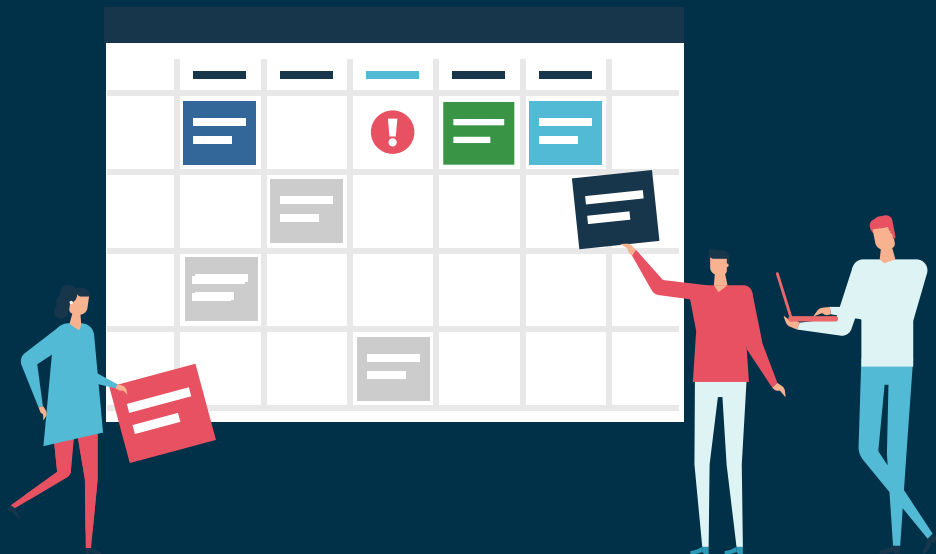
- Chief Customer Officer, User Testing
- VP Customer Success, Mixpanel
- VP Customer Success & Services, Box
- SVP Customer Success, Delivery Agent
- Thomson Reuters
- Accenture

Save the Date!

User Group Meeting

April 2020

Join this amazing peer group of results leaders and thinkers for 2 days of learning, bench marking, ideation, networking, great food and fun!



FULL of peer-led sessions!

- Using Results Data to Improve Results
- Growth Speed at Scale
- Building Results Rituals
- Communication Plans that Build Momentum
- Round tables for coaches, chiefs of staff, CHROs, business process owners, and super users

Ideation stations

Come as a team and raise your game!

Warm location announced next week.

CALL FOR SPEAKERS: Share your results journey!

1

News, events and resources

2

Recent features

3

Coming in the next 90 days





Company ELT

Jack CEO Mack



CHURN: Customers for life

- 8 of 8 Maintain average NPS score of 8
- 84% of 83% Drive gross revenue retention (GRR) above 83%
- 56 of 85 85 Tier 1 and Tier 2 logos renewed
- 82 of 90 Increase average number of users per account from 45 to 90
- 9.98% of 7% Decrease customer churn rate (CCR) from 12% -7%

1 days left	6	1
Automatic Updates	Updated Jan 22, 2020	
Automatic Updates	Updated Jan 22, 2020	
Joe Smarts	Updated Jan 03, 2020	
Carlo Marco	Updated Jan 30, 2020	
Carlo Marco	Updated Jan 03, 2020	



ECONOMICS: Build a high velocity, high efficiency business

- 81% of 79% Gross margins move from 74% to 79%
- 7.5 of 8 Customer Acquisition Cost (CAC) Payback Period for new business deals improves to under 8 months
- 3.2 of 3.7 Improve Lifetime Value (LTV) to Customer Acquisition Cost (CAC) ratio from 2.4 to 3.7
- 96.69m of 92.1m \$92.1M in Tier 1 and Tier 2 customer upsell sales

1 days left	7	4
Dan Levitz	Updated Jan 30, 2020	
Joe Smarts	Updated Jan 03, 2020	
Maria Cmoso	Updated Jan 03, 2020	
Mirrored KR	Updated Jan 30, 2020	



GROWTH: Make it easy for the right customers to buy and hard for them to leave

- 77% of 85% 85% of new logo ARR is customers in Tier 1 and Tier 2 segments

1 days left	6	14
Automatic Updates	Updated Jan 30, 2020	

83% of 85% · Company ELT

85% revenue retention in Tier 1 and Tier 2 customers (GRR)

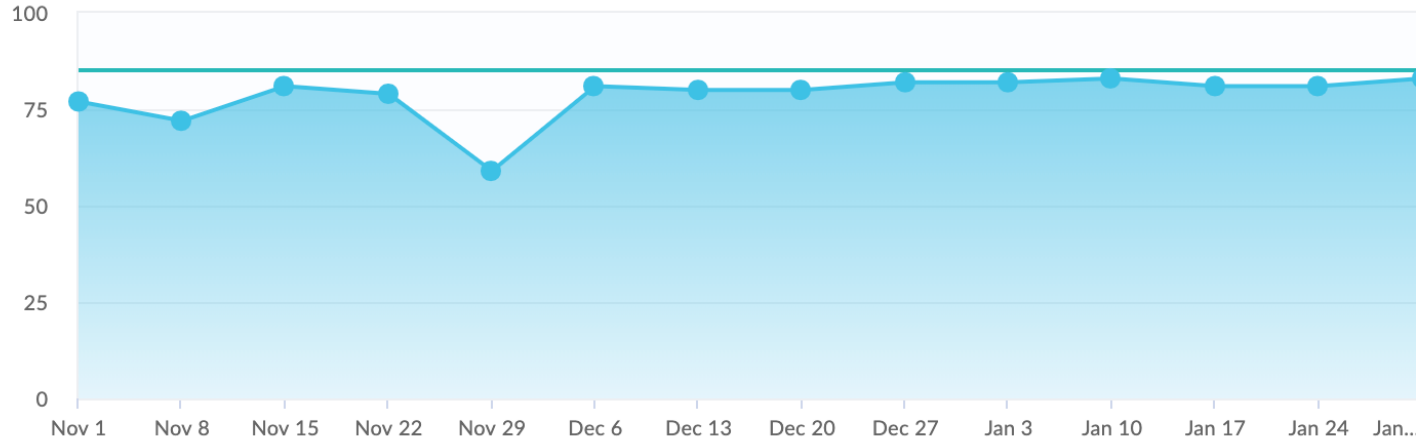


Last updated Jan 30, 2020

1 day left

Nov 01, 2019 - Jan 31, 2020

Weekly



DATA SOURCE



Allen Bennit

Update

Ping



Contributes data to 1 key result

[View data flow tree](#)

DESCRIPTION

Customers renewing this quarter: Osko, Kिकासco, Acme, Lansing, Hooli, Gordon Air, WilliamsCo, Cyberdyne, BoxOil, Sirius, RB5

OBJECTIVE

GROWTH: Make it easy for the right customers to buy and hard for them to leave

74% · Company ELT: Jack CEOMack

Activity Attachment



Add new comment



Allen Bennit · Jan 30, 2020, 2:57 pm

Updated to 83

3 major accounts (Lansing, BoxOil and Gordon Air) expected to close by month end -- they get us to 83% GRR



👏 2

🎉 1



Sandra Deenie · Jan 21, 2020, 10:33 pm

Updated to 72

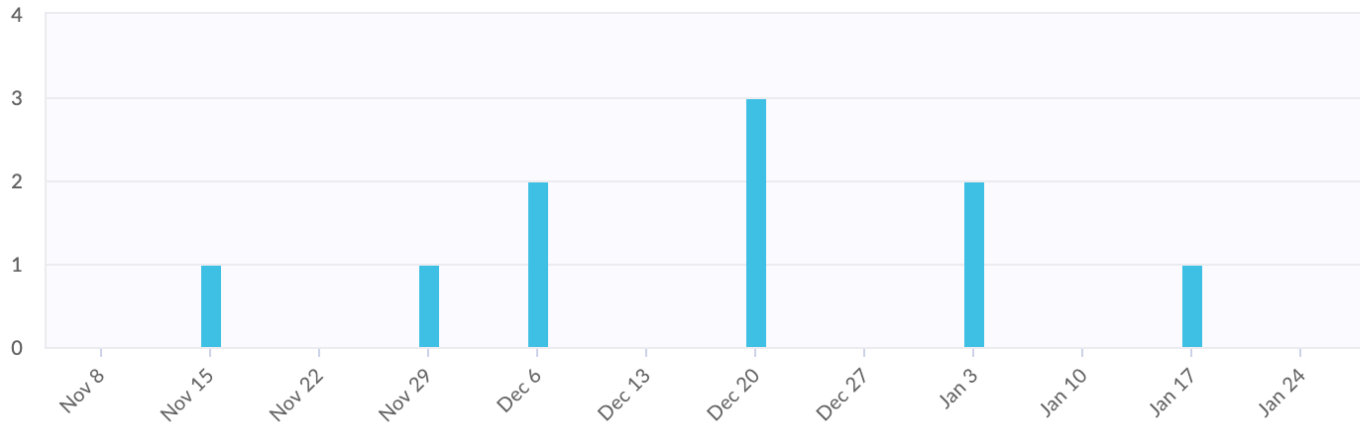
We lost the Osko business. Important learnings for the team.

12 new case studies from Tier 1 and Tier 2 customers with CMO quotes in them

Last updated Jan 22, 2020

0 days left

Nov 08, 2019 - Jan 24, 2020 Weekly



Activity Attachment

Add new comment

Jack Ceomack • Jan 22, 2020, 1:05 pm
Awesome progress, team! 🎉

Ellis Saunders • Jan 22, 2020, 12:36 pm
Updated to 1
Kिकासco 🎉
👍 3 🎉 2

Ellis Saunders • Jan 22, 2020, 12:34 pm
Updated to 3
Lansing Meads Reverb 🔥

👍 🙌 🎉 ❤️ 100

👤

Notifications 🔍 Remove All ☰ ✕

December 21st 2019 at 1:09 am
It's time to update your progress on [25 customers engaged per week](#) via our [Customer Advocate Program](#). Current progress: 21 of 25

update Update

January 30th 2020 at 2:57 pm
Jack CEOMack just updated the key result, [85% revenue retention in](#) [customers \(GRR\)](#) to 83 for the week of Jan 31, 2020, [major accounts \(Lansing, BoxOil and Gordon Air\)](#) [month end -- they get us to 83% GRR"](#)

👍 🙌 🎉 ❤️ 100

👤 15 👍 12

January 30th 2020 at 3:21 pm
Jack CEOMack commented on [Create new persona](#) "@Allen BennIT can you upload your use cases here?"

January 30th 2020 at 3:20 pm
Jack CEOMack reassigned [Create new persona](#) from Jack to Maria

January 30th 2020 at 7:21 am
Manny Admina updated multiple KRrs for [ECONOMICS: Build a high velocity, high efficiency business](#)

January 30th 2020 at 7:21 am
Manny Admina updated multiple KRrs for [CHURN: Customers for life](#)

83% of 85% • Company ELT

85% revenue retention in Tier 1 and Tier 2 customers (GRR)

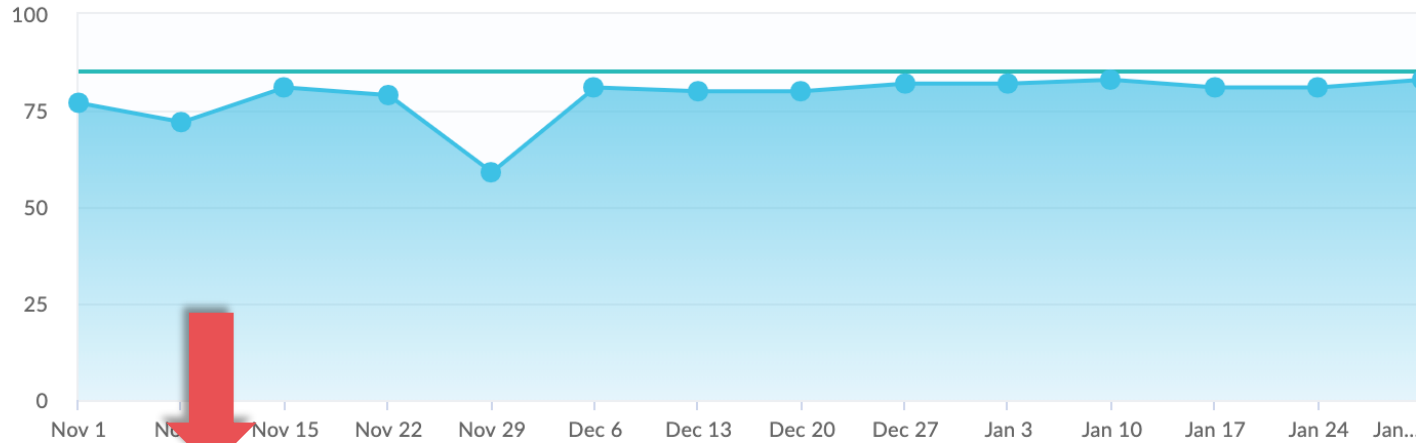


Last updated Jan 30, 2020

1 day left

Nov 01, 2019 - Jan 31, 2020

Weekly



DATA SOURCE

Allen Bennit

Update

Ping



Contributes data to 1 key result

[View data flow tree](#)

DESCRIPTION

Customers renewing this quarter: Osko, Kिकासco, Acme, Lansing, Hooli, Gordon Air, WilliamsCo, Cyberdyne, BoxOil, Sirius, RB5

OBJECTIVE

GROWTH: Make it easy for the right customers to buy and hard for them to leave

74% • Company ELT: Jack CEOMack

Activity Attachment



Add new comment



Allen Bennit • Jan 30
Updated to 83% revenue retention in Tier 1 and Tier 2 customers they get us to 83%



Sandra Deenie • Jan 30
Updated to 72% revenue retention in Tier 1 and Tier 2 customers We lost the Osko

Activity 1 Attachment

Add attachment

Upload from computer

Link to OneDrive

Link to Box

Link to Dropbox

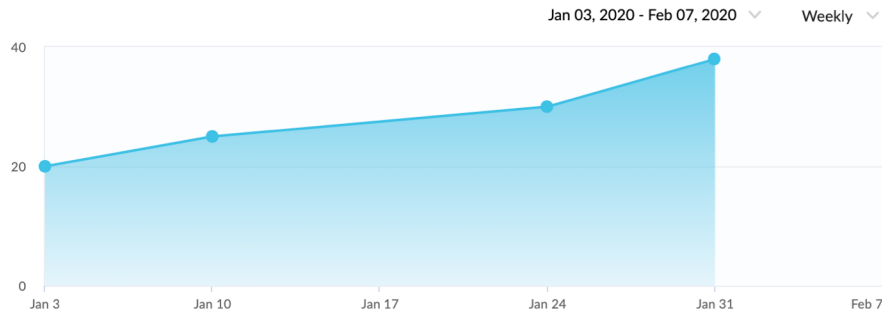
Link to Google Drive

Add a link

Validate and finalize product strategy and user stories for MVP of predictive nudges for re-engage module

Last updated Jan 31, 2020

59 days left



DATA SOURCE

Troy Harvey

Update

Ping

ALIGNMENT

Depends on 2 key results

[View alignment tree](#)

OBJECTIVE

Elevate our Platform to set the technology

20% · Product: Pat Murray

Activity Attachment

Add new comment

WorkBoard Coach · Jan 31, 2020, 6:59 pm
 Updated to 38
 12 epics defined for MVP. Meeting with Avengers pod and engineering stakeholders for tie-off on the first 6.

👍 1

Troy Harvey · Jan 21, 2020, 5:15 pm
 Updated to 30
 4 of 6 epics tied off with technical teams. Will be working on open questions for the other 2.

👍 3 🍌 1 🐞 1

Troy Harvey · Jan 21, 2020, 5:01 pm

ALIGNMENT

P Product: Pat Murray

Validate and finalize product strategy and user stories for MVP of predictive nudges for re-engage module

38% of 100% · Source: Troy Harvey

B Engineering: Blake Fitzgerald

Predictive text feature for re-engagement nudges technical POC completed

33% Completed · Source: Workstream

N Engineering Infrastructure: Nathan Lowe

Migrate analytics and unstructured text data to EU servers based on new ML algorithm requirements

34% of 100% · Source: Nathan Lowe

B Machine Learning: Brendan Myers

Improve predictive model to reach 85% accuracy by March 15

71% of 85% · Source: Brendan Myers

D Fantastic Four Data Pod: Debra Padilla

92% accuracy for predictive text using the supervised learning model

86% of 92% · Source: Debra Padilla

F Data Analytics: Frankie Moran

Cross validate library of content, rating and

→ | < BACK

4.5m of 31.8m · Acme Executive Team

Global Bookings

Last updated Jan 20, 2020 71 days left

Jan 03, 2020 - Jan 24, 2020 Weekly

DATA SOURCE

Totalling 2 rolled up key results:

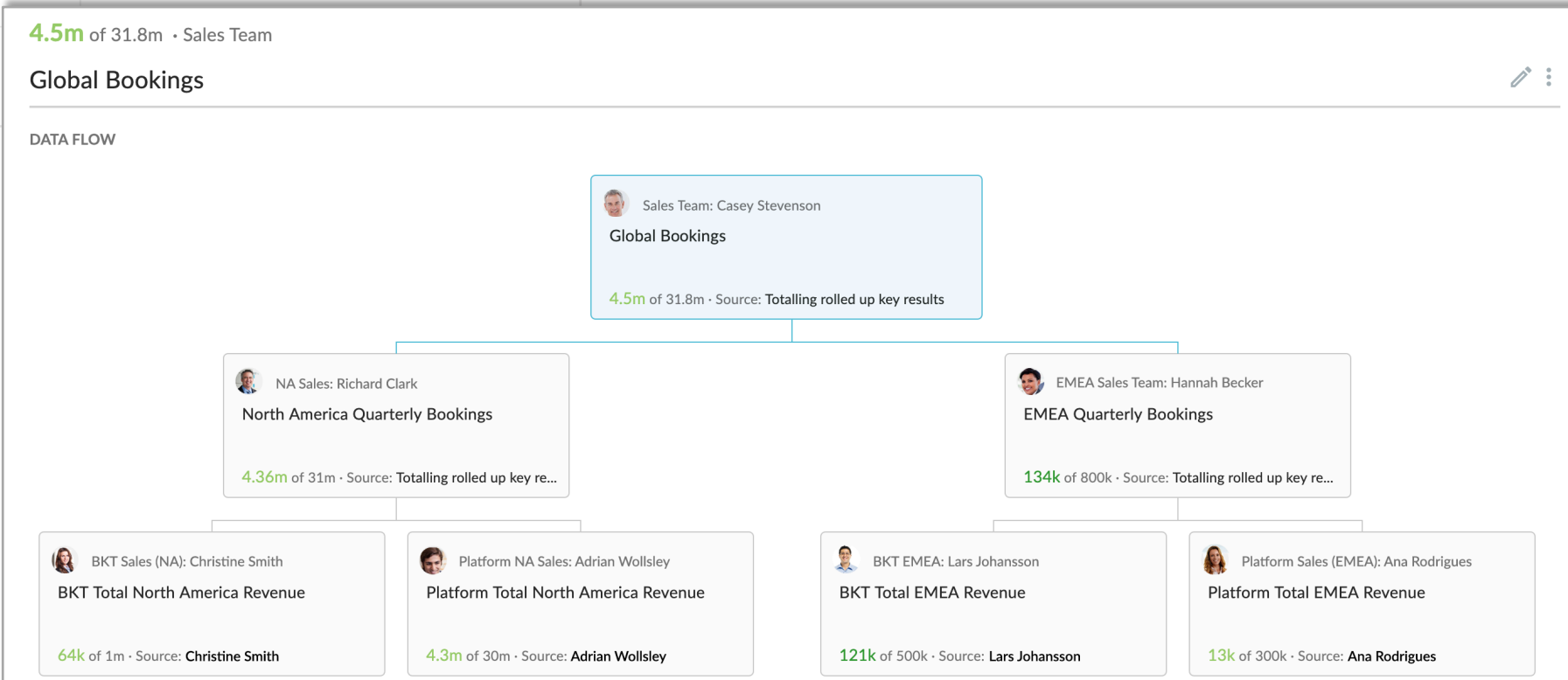
- NA Sales | Richard Clark
North America Quarterly Bookings
4.36m of 31m · Source: Totalling rolled-up Ky Results
- EMEA Sales Team | Hannah Becker
EMEA Quarterly Bookings
134k of 800k · Source: Totalling rolled-up Ky Results

[View data flow tree](#)

Activity Attachment

Add new comment

Wendy Adelman · Jan 20, 2020, 2:37 pm
We are driving a campaign to drive the in-quarter pipeline. Should see pipeline impact in 1st week of February.



Company Strategic Priorities

Jack CEOMack

12 👤 🚀 📺 ✎ ⌵

RESULTS

32.78k ▼ of 35k
ACV goes from \$18k to \$35k

Automatic Updates

164.18m ▲ of 131.42m
EMEA Quarterly Bookings

Rolled-up KR

156.83m ▲ of 221m
North America Quarterly Bookings

Rolled-up KR

70% ▼ of 75%
75% WAU in Tier 1 and Tier 2 accounts

Automatic Updates

OBJECTIVES

Show key results

70% GROWTH: Make it easy for the right customers to buy and hard for them to leave

Company ELT: Jack CEOMack

78% CHURN: Customers for life

Company ELT: Jack CEOMack

90% ECONOMICS: Build a high velocity, high efficiency business

Company ELT: Jack CEOMack

73% INNOVATE: Maximize our platform to maximize our market position

Company ELT: Jack CEOMack

73% PEOPLE: We attract, retain and enable the best people to operate at their best

Company ELT: Jack CEOMack

WORKSTREAMS

63% Strategic Use Cases
Company ELT: Lily Lovegood

7 🚫 14 🟡

58% New Tier 1 and Tier 2 customer references
Marketing: Maria Cmoso

1 🚫 5 🚫 2 🟡

Copyright © 2020 by Workboard, Inc. All Rights Reserved.



OBJECTIVES

Hide key results

70% GROWTH: Make it easy for the right customers to buy and hard for them to leave

Company ELT: Jack CEOMack

81% of 85%	85% revenue retention in Tier 1 and Tier 2 customers (GRR)	Automatic Updates	As of Jan 30, 2020
77% of 85%	85% of new logo ARR is customers in Tier 1 and Tier 2 segments	Automatic Updates	As of Jan 30, 2020
70% of 75%	75% WAU in Tier 1 and Tier 2 accounts	Automatic Updates	As of Jan 21, 2020
32 of 30	30 Tier 1 and Tier 2 customers have the Snazzy v1 release in production	Barry Bosser	As of Jan 21, 2020
63%	Re-vamped strategic use cases are final and embedded in sales, marketing and product mgmt	Workstream	As of Jan 31, 2020
11 of 15	15 new case studies from Tier 1 and Tier 2 customers with CMO quotes in them	Cascaded KR	As of Jan 31, 2020

78% CHURN: Customers for life

Company ELT: Jack CEOMack

8 of 8	Maintain average NPS score of 8	Automatic Updates	As of Jan 22, 2020
84% of 83%	Drive gross revenue retention (GRR) above 83%	Automatic Updates	As of Jan 22, 2020
56 of 85	85 Tier 1 and Tier 2 logos renewed	Joe Smarts	As of Jan 03, 2020
82 of 90	Increase average number of users per account from 45 to 90	Carlo Marco	As of Jan 30, 2020
9.98% of 7%	Decrease customer churn rate (CCR) from 12% -7%	Carlo Marco	As of Jan 03, 2020

90% ECONOMICS: Build a high velocity, high efficiency business

Company ELT: Jack CEOMack

7.68 of 8	Customer Acquisition Cost (CAC) Payback Period for new business deals improves from 10 months to under 8 months	Joe Smarts	As of Jan 31, 2020
3.2 of 3.7	Improve Lifetime Value (LTV) to Customer Acquisition Cost (CAC) ratio from 2.4 to 3.7	Maria Cmoso	As of Jan 03, 2020
81% of 79%	Gross margins move from 74% to 79%	Dan Levitz	As of Jan 30, 2020
130.39m of 92.1m	\$92.1M in Tier 1 and Tier 2 customer upsell sales	Mirrored KR	As of Jan 30, 2020

73% INNOVATE: Maximize our platform to maximize our market position

Company ELT: Jack CEOMack

50%	Completed platform V3 launch plan in place EOQ	Workstream	As of Jan 03, 2020
-----	--	------------	--------------------

Bring OKRs to Life in Azure Dev Ops

- See OKRs defined in WorkBoard in Azure DevOps
- See, navigate and comment on OKRs
- Get a single list of key results across all OKRs
- Automatically update key results data in WorkBoard as work is completed in Azure DevOps

The screenshot shows the 'WorkBoard' interface in Azure DevOps. The left sidebar contains navigation options: Overview, Boards, Repos, Pipelines, Test Plans, Artifacts, Workboard, My OKRs, and Key Results | Update. The main content area is titled 'My Objectives' and shows a list of objectives for the 'INTEGRATIONS TEAM'. Each objective has a progress bar and a 'View details' link. Below the objectives, a table lists key results with their current values, owners, and update dates.

Key Result	Value	Owner	Update Date
Voice activation is a game changer for our customers and our positioning	52%	Casey Stevenson: Integrations + 31 days left	As of Jan 29, 2020
41% of 100%	5 most frequent user requests can be initiated and fully executed by voice	Results from ADO	As of Jan 29, 2020
482 of 0	0 P1 or P2 bugs at launch	Me	As of Jan 29, 2020
1.7 of 0.9	Response to voice command is < 1 second	Arash Areesh	As of Jan 29, 2020
Fun teaming that scales	80%	31 days left	

The screenshot shows the 'Key Results | Update' view in Azure DevOps. A modal dialog titled 'Update Key Result with ADO' is open, allowing users to select a query and status to update the key result. The dialog includes options for 'By Work Item ID', 'By Work Item Name', and 'By Saved Query', along with a search field and a list of status options.

Update Key Result with ADO

41% of 100%

5 most frequent user requests can be initiated and fully executed by voice

As of Jan 07

Use ADO to Update

Enter Update

As of Jan 07

Use ADO to Update

Enter Update

As of Dec 06

Use ADO to Update

Enter Update

As of Jan 07

Use ADO to Update

Enter Update

53 days left

53 days left

53 days left

53 days left

What status do you want to measure as done?*

- New
- Active
- Resolved
- Closed
- Requested
- Accepted
- Removed
- Design
- Ready
- Inactive
- In Planning
- In Progress
- Completed

Cancel Save

1

News, events and resources

2

Recent features

3

Coming in the next 90 days



See Key Results Connected to Work in Jira

The screenshot displays a Jira issue page for a software project named 'K2'. The issue title is 'Error after session expiration with new OAuth security layer'. The issue is currently in the 'In Progress' state and is assigned to Hira Patel. The reporter is Clara Patterson. The issue has a 'Tier1' label and a 'Highest' priority. The description details an authentication path failure and provides a known workaround of refreshing the page. A key result is linked to the issue, titled 'Spark 1.0 release incorporates 10 learnings and feedback from Tier 1 customers', with a progress bar showing 3 of 10 items completed. The activity section shows a comment input field for user LA.

Navigation: K2 Software project, K2 board Board, Kanban board, Reports, Releases, Issues and filters, Pages, Components, Add item, Project settings.

Issue Details: K2-4, Error after session expiration with new OAuth security layer, In Progress, Assignee: Hira Patel, Reporter: Clara Patterson, Labels: Tier1, Priority: Highest.

Description: Authentication path to reconnect and log in through SSO fails after the user's session expires. User has to refresh the page in order to connect through SSO. The button to reconnect should no throw as error. Known Workaround to connect is to refresh the page. Issue has been raised by two Tier 1 customers: Acme Inc. and Globex. Requires immediate fix.

Environment: None

WorkBoard: Feeding data to key results: Spark 1.0 release incorporates 10 learnings and feedback from Tier 1 customers. 3 of 10 · Source: Lea Rand.

Activity: Comments

Metadata: Created October 1, 2019, 10:04 AM, Updated October 1, 2019, 10:06 AM, Configure...

Objectives



Jump to...

- My OKRs
- Heatmap
- Alignment
- Timeline

COLLAPSE ALL

FAVORITES

OKR Alignment

By Organization | By Objective | Full Alignment Report

Teams

People

Search for a team to display



254.89m of 92.1m

\$92.1M in Tier 1 and Tier 2 customer upsell sales

Mirrored KR

Updated Jan 30, 2020



GROWTH: Make it easy for the right customers to buy and hard for them to leave

25 days left

4 ↑ 4 ↓

77% of 85%

85% of new logo ARR is customers in Tier 1 and Tier 2 segments

👍 16

Automatic Updates

Updated Jan 30, 2020

81% of 85%

85% revenue retention in Tier 1 and Tier 2 customers (GRR)

Automatic Updates

Updated Jan 31, 2020

71% of 75%

75% WAU in Tier 1 and Tier 2 accounts

Automatic Updates

Updated Jan 31, 2020

32 of 30

30 Tier 1 and Tier 2 customers have the Snazzy v1 release in production

Barry Bosser

Updated J

👤 🔔 3 💬 ⋮

60%

Re-vamped strategic use cases are final and embedded in sales, marketing and product mgmt

Workstream

Updated Feb 04, 2020

9 of 15

15 new case studies from Tier 1 and Tier 2 customers with CMO quotes in them

Cascaded KR

Updated Jan 31, 2020



INNOVATE: Maximize our platform to maximize our market position

25 days left

2 ↑ 3 ↓

50%

Completed platform V3 launch plan in place EOQ

Workstream

Updated Jan 03, 2020

6 of 6

All roadmaps include committed dates for common UI

👍 11

Ryan Rogers

Updated Jan 03, 2020

89 of 184

Demo scripts are unified and every seller has done a demo check out (184 sellers total)

👍 8

Joe Smarts

Updated Jan 03, 2020

19 of 20

New platform messaging has been implemented across the web site, social, seller select portal, partner sales kits and the top 20 sales collateral

Maria Cmoso

Updated Jan 03, 2020



PEOPLE: We attract, retain and enable the best people to operate at their best

25 days left

1 ↑ 2 ↓

254.89m of 92.1m \$92.1M in Tier 1 and Tier 2 customer upsell sales

Mirrored KR

Updated Jan 30, 2020



GROWTH: Make it easy for the right customers to buy and hard for them to leave

25 days left

4 ↑ 4 ↓

77% of 85% 85% of new logo ARR is customers in Tier 1 and Tier 2 segments



Automatic Updates

Updated Jan 30, 2020

81% of 85% 85% revenue retention in Tier 1 and Tier 2 customers (GRR)

Automatic Updates

Updated Jan 31, 2020

71% of 75% 75% WAU in Tier 1 and Tier 2 accounts

Automatic Updates

Updated Jan 31, 2020

32 of 30 30 Tier 1 and Tier 2 customers have the Snazzy v1 release in production

Barry Bosser

Updated Jan 21, 2020



Add new comment



Barry Bosser · Jan 21, 2020, 4:11 pm

Updated to 32

Added Barsfield Oil, Level9, Acme, Kikasko, BVE, AppliedPhysics, LoneTree



Barry Bosser · Jan 10, 2020, 2:00 pm

Updated to 25

Added Lansing, Moogel, Bayern, Fornwood Farms, Snell Plastics



Barry Bosser · Jan 5, 2020, 3:20 pm

Updated to 20

Added FinT Sys, Pell Petroleum, Vizon Media



👍 1

60%

Re-vamped strategic use cases are final and embedded in sales, marketing and product mgmt

Workstream

Updated Feb 04, 2020

Our focus next 60 days

1. Quality and performance
2. Focus on mobile: KR comments, notification filtering
3. Biz Review enhancements and flexibility
4. List of KRs for a person and filter by past due

Best Practices and Learnings

Build your results ritual

- Calibrate on gap to desired outcomes weekly
- Leverage cross-functional biz reviews and meetings to drive lateral alignment

Super Sessions drive momentum

- OKR immersion, parallel working sessions, & tie off



What are you **curious** about?



**Thank you for the
opportunity to
support your success!**

